

ADULT ELECTIVE ORTHOPAEDIC SERVICES: ACHIEVING THE BEST VALUE FOR PATIENTS

BULLETIN 2 – March 2018

Welcome to this second bulletin on the adult elective orthopaedics services review in North Central London. This aims to keep you briefed on progress on this review which started in February 2018.

We have circulated this to clinical, management and communication leads across NHS organisations across the patch and also to the local Healthwatch organisations.

Please could send this on to anyone in your organisation who you think might be interested. If you want to be removed or added to the circulation list please notify the project team at nclstp.orthopaedics@nhs.net

We plan to send out regular updates over the next year as the review progresses.

KEY POINTS

- We have now launched a review of adult elective orthopaedic services across North Central London (NCL)
- the review is clinically led and is part of the North Central London Sustainability and Transformation Partnership (NCL STP)
- We have established a Review Group which met for the first time on 7 February 2018
- Our local Healthwatch organisations are recruiting patient and public representatives to support the review and to advise us on wider engagement
- We have met with staffside leads across NCL to brief them about the review
- The next steps are to produce an initial *Case for Change* and to develop *evaluation criteria* for the review of options
- We have established a [page](#) on the North London Partners in Health & Care website where we will publish information on the review

BACKGROUND

There are already many areas of good practice in elective orthopaedics in North Central London. However, the current system is not fully realising the potential to deliver the best possible care for patients.

We currently deliver secondary care orthopaedic interventions for NHS patients from NCL on twelve separate NHS and independent sector sites within NCL (plus other NHS and independent sector sites outside of NCL):

- Royal National Orthopaedic Hospital
- UCLH - University College Hospital
- UCLH - National Hospital for Neurology and Neurosciences, Queens Square

- Whittington Hospital
- North Middlesex University Hospital
- Royal Free London – Royal Free Hospital
- Royal Free London - Barnet Hospital
- Royal Free London - Chase Farm Hospital
- Royal Free London - Hadley Wood
- Highgate Private Hospital (Aspen)
- The Cavell Hospital (BMI Healthcare)
- The Kings Oak Hospital (BMI Healthcare)

Clinical leaders in orthopaedics both locally and nationally believe there is evidence that the best clinical outcomes for patients, patient care quality and efficiency benefits are optimised through ring-fenced orthopaedic elective care consolidated in critical mass and co-located with appropriate clinical support services and infrastructure. This allows replication of standardised best practice pathways of care responsive to individual patient needs. It also promotes the best workforce training and research and learning environment for recruitment and retention of staff.

The five Clinical Commissioning Groups (CCGs) across NCL have agreed to establish a review of adult elective orthopaedic services to consider whether there are opportunities to achieve quality of care improvements for patients by reducing the fragmentation of secondary care that currently exists for the NCL population.

It is expected that the review will have been completed by March 2019.

THE REVIEW GROUP

We have now put in place the Review Group which will lead the review work over the next year. It met for the first time on 7 February 2018 and will meet monthly from April 2018 onwards.

The Review Group has clinical representation from all the main sites providing adult elective orthopaedic services across NCL and from the CCGs, plus representation from specialist commissioning and NHS England.

We have also agreed that we will have two patient and public representatives as full members of the group to support the review and to advise us on wider engagement. These will be recruited by the local Healthwatch organisations on our behalf.

We have also had an initial discussion with staffside leads across NCL to brief them on the review. We will plan more formal staff engagement as the review progresses.

The current membership of the review group is:

- Clinical Chair – Professor Fares Hadad, UCLH
- Project Sponsor/SRO – Rob Hurd, Royal National Orthopaedic Hospital
- Royal Free London clinical lead - Philip Ahrens
- University College Hospital clinical lead - Sam Oussedik
- National Hospital for Neurology and Neurosurgery clinical lead - Vitorio Russo/ Adrian Casey (alternates)

- Whittington Health clinical lead – Panos Thomas/David Sweetman (alternates)
- North Middlesex University Hospital clinical lead - Henry Atkinson
- Royal National Orthopaedic Hospital clinical lead - John Skinner
- CCG clinical leads – Tom Aslan & Jahan Mahmoodi
- NHS England specialist commissioning – Caroline Blair
- NHS England Strategy and Reconfiguration - David Mallet
- Patient & public representatives – being recruited via Healthwatch

The four main provider trusts have also identified management leads for the review. They are not members of the Review Group but will support the work:

- Royal Free London – Sam Hoskins
- UCLH – Laura Churchward
- North Middlesex University Hospital - John Wilson
- Whittington Health – Fiona Isacson

The review will also be supported by a small programme team, currently led by David Stout, Senior Programme Director and Allison Beal, Programme Manager.

If you want to find out more about the review or feed in your views, we would encourage you to contact any of the members of the Review Group.

INITIAL PRIORITIES

The initial priorities for the Review Group are to develop:

- the *Case for Change* – this will set out the rationale for undertaking the review including a summary of existing data on variations in quality of care and evidence in relation to the potential benefits of changes to configuration of services
- *Evaluation criteria* – these will be used to develop and evaluate a short-list of options (including the status quo) to help us understand the relative advantages and disadvantages of different ways of configuring services

Both these documents will be shared widely as they are developed to ensure we have as wide as possible input from staff, patients and the public.

We have established a page on the NCL Partners in Health & Care website (<http://www.northlondonpartners.org.uk/about/review-of-adult-elective-orthopaedic-services.htm>) where we will publish relevant documents, including all of these bulletins.

FURTHER INFORMATION

Should you have any questions or want to find out more about the review, please email the Review Team at nclstp.orthopaedics@nhs.net