

ADULT ELECTIVE ORTHOPAEDIC SERVICES: ACHIEVING THE BEST VALUE FOR PATIENTS

BULLETIN 4 – June 2018

Welcome to this fourth bulletin on the adult elective orthopaedics services review in North Central London. This aims to keep you briefed on progress on this review which started in February 2018.

We have circulated this to clinical, management and communication leads across NHS organisations across the patch and also to the local Healthwatch organisations.

Please share this with anyone in your organisation who you think might be interested. If you want to be removed or added to the circulation list please notify the project team at nclstp.orthopaedics@nhs.net

We plan to send out regular updates over the next year as the review progresses.

KEY POINTS

- Anna Stewart started as the Programme Director for the review at the end of April 2018
- We have established a Review Group which has now met five times, with two patient and public representatives sitting as full members on the Review Group to advise us on wider engagement
- The May Review Group had a detailed discussion about the scope of the review and also the risks the review will need to ensure are well managed
- The June review group focused on the over-arching plan for the review and in particular the plans for engagement activities that will take place over the summer and September 2018

BACKGROUND

Our ambition is to create a comprehensive adult elective orthopaedic service for North Central London (NCL), which will be seen as a centre for excellence with an international reputation for outstanding patient experience and outcomes, and for education and research.

We currently deliver adult elective orthopaedic services for NHS patients from 10 different sites within NCL alone. While many of these services are of good quality, we know that there is unwarranted variation in the quality of care we are currently able to offer. We also know from our initial review of evidence that there is a case for

consolidation of these services onto fewer sites in order to ensure that we are able to achieve excellent care and best value for local people.

The Adult Elective Orthopaedics Services Review which will be undertaken from February 2018 – March 2019 will review whether there are steps which could be taken to:

- Improve outcomes and experience for patients
- Improve quality and efficiency of services by reducing unwarranted variation
- Make efficiencies as a natural consequence of these improvements; improving value for money.

Our review, which will be undertaken over the next few months, will consider these opportunities and thoroughly assess the options for change.

For further information on the background to the review, please visit our webpage <http://www.northlondonpartners.org.uk/about/review-of-adult-elective-orthopaedic-services.htm>

THE REVIEW GROUP

We have now put in place the Review Group which will lead the review work over the next year.

The Review Group has clinical representation from all the main sites providing adult elective orthopaedic services across NCL and from the CCGs, plus representation from specialist commissioning and NHS England.

The group met for a third time on 2 May and a fourth time on 6 June 2018.

Our two patient and public representatives, Rosemary Arnold and Helen Andrews, are now attending the Review Group and providing valuable input.

If you would like to contact Rosemary or Helen please email us at nclstp.orthopaedics@nhs.net

If you want to find out more about the review or share your views, we would encourage you to contact any of the members of the Review Group.

For details of the full membership of the Review Group please see Bulletin 2 on our [webpage](#)

PROGRESS TO DATE

The Review Group has been finalising the timetable and process for the Review, as well as a draft Case for Change and draft evaluation criteria.

Overarching plan for the Review

The review process will be split into several distinct phases:

1. Design and planning (February-June 2018)
2. Public and stakeholder engagement (summer and September 2018)
3. Reflection on engagement and finalising service specification and evaluation criteria (October 2018)
4. Inviting responses to service specifications (October-November 2018)
5. Evaluation of options (November 2018-February 2019), and
6. Development of a pre-consultation business case (January-March 2019)
7. Subsequent phases for consultation and decision-making; implementation (to be determined).

This proposed timeline is flexible as we want to ensure that we are engaging properly with stakeholders and the public. If necessary we will extend phases of the programme to achieve this.

Key to this review of services will be adhering to principles and practices around strong patient and public engagement, being consistent with current and prospective needs for patient choice, demonstrating a clear clinical evidence base for change, and generating support for proposals from clinical commissioners.

Phase 2 – public and stakeholder engagement

The draft Case for Change will set out our ambition for developing our services to be a centre for excellence, together with a summary of existing data on variations in quality of care and evidence in relation to the potential benefits of changes to configuration of services.

The evaluation criteria will, once finalised, be used to develop and evaluate a short-list of options (including the status quo) to help us understand the relative advantages and disadvantages of different ways of configuring services. The May meeting of the Review Group considered the scope of the Review and the output from that discussion has been incorporated into the draft evaluation criteria.

It is intended that both the draft Case for Change and draft evaluation criteria will go out for wider engagement over the summer and September 2018. During June we are testing the engagement plan with local stakeholders, including Healthwatch, to make it as comprehensive as possible.

The Review Group will be looking to engage with three key groups:

- Patients and the public
- Clinical commissioners
- Providers

We are deliberately going to present the draft Case for Change and draft evaluation criteria at a very early stage in the review process, as we want to be able to improve them as a result of our conversations with patients, the public and other stakeholders.

Alongside the engagement events the Review Group will also be hosting a series of clinical design workshops to talk in more detail about the design of the service and the key clinical requirements. The design workshops will help to inform a service specification which will be finalised in the autumn.

Future editions of this bulletin will give further information about local engagements activities and how to get involved. If you are interested in knowing more about the

engagement events and how to get involved, please do contact the Review Team on nclstp.orthopaedics@nhs.net

PROGRAMME DIRECTOR

At the end of April Anna Stewart started as the Programme Director for the review.

Anna is keen to meet as many people with an interest in the review as she can during her induction period. If you would like to meet Anna, please contact nclstp.orthopaedics@nhs.net

FURTHER INFORMATION

Should you have any questions or want to find out more about the review, please see [webpage](#) or email the Review Team at nclstp.orthopaedics@nhs.net