



**NORTH LONDON
PARTNERS**
in health and care

Adult Elective Orthopaedic Service Review: *Achieving the Best Care for Patients*

Joint Health Overview & Scrutiny Committee
23 March 2018

What do we mean by adult elective orthopaedic services?

- A range of elective surgical procedures are in scope:
 - Lower Limb Surgery and Arthroplasty including revision
 - Upper Limb Surgery and Arthroplasty including revision
 - Hand and wrist
 - Foot & Ankle
 - Spinal (Surgery & Injections)
 - Peripheral Nerve Injury
 - MSK tumours (soft tissue and bone including sarcomas)
- Out of scope:
 - Paediatric services
 - Trauma services

We currently provide elective orthopaedic services from 12 sites in North Central London (and more outside the patch)

Sites providing NHS adult orthopaedic services in North Central London



- Royal National Orthopaedic Hospital
- University College London Hospitals - University College Hospital
- University College London Hospitals – National Hospital for Neurology & Neurosurgery
- Whittington Health - Whittington Hospital
- North Middlesex University Hospital
- Royal Free London – Royal Free Hospital
- Royal Free London - Barnet Hospital
- Royal Free London - Chase Farm Hospital
- Royal Free London - Hadley Wood
- Highgate Private Hospital (Aspen)
- The Cavell Hospital (BMI Healthcare)
- The Kings Oak Hospital (BMI Healthcare)

While services are generally good, there is variation in quality across our current services

- Clinical quality
 - Patient reported outcome measures (PROMs);
 - % undergoing knee replacements less than 1 year following arthroscopy;
 - Revision rates;
 - Length of stay;
 - Readmissions within 30 days of elective surgery; and
 - Infection rates.
- Patient experience
 - Waiting times
 - Cancelled operations

We believe that providing these services from fewer sites may improve outcomes for patients, quality of care and efficiency

- Evidence that separating ‘cold’ and ‘hot’ services may improve both services (e.g. fewer cancelled operations)
- Potential for greater standardisation of care leading to improved quality and less variation e.g. South West London Elective Orthopaedic Centre rated outstanding by CQC
- May be opportunities for improved efficiency and so better value for money

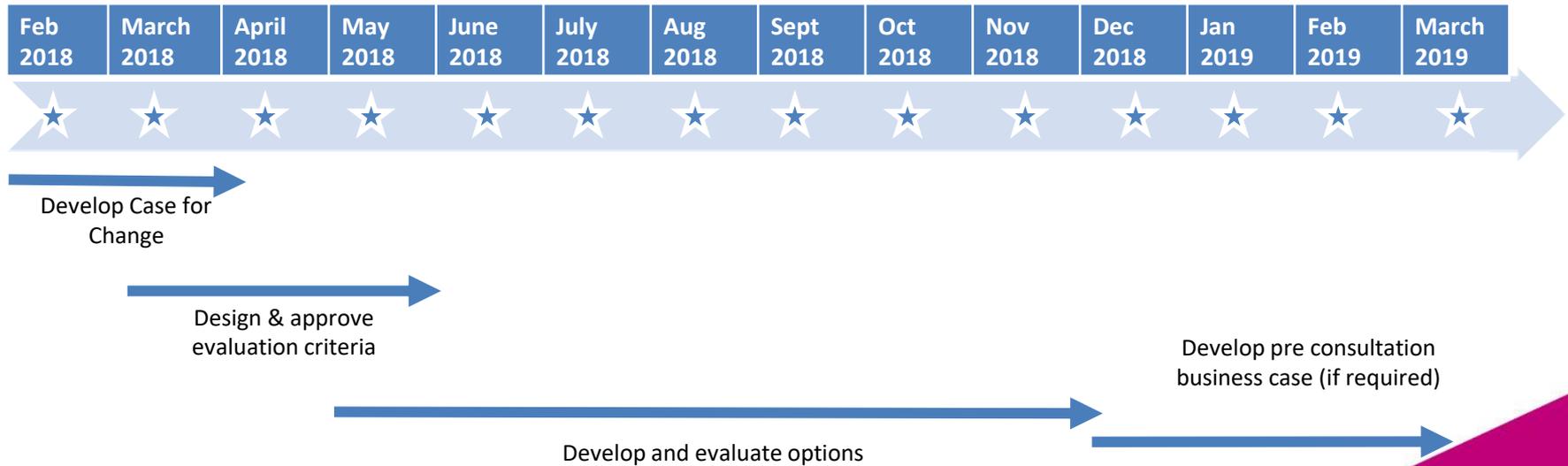
But we need to review options to ensure that the benefits of change outweigh any negative impact (e.g. longer travel times)

- We will undertake an option appraisal over the next year
- Key steps:
 - Developing the case for change
 - Agreeing what factors are most important – the ‘evaluation criteria’
 - Identifying realistic alternative options for configuration of services: the ‘shortlist’
 - Testing the pros and cons of each shortlisted option
 - Identifying a preferred option



**NORTH LONDON
PARTNERS**
in health and care

Adult Elective Orthopaedic Services Review – High level timeline



★ Review Group meetings

The review will be clinically led

- Professor Fares Haddad from UCLH will chair the review
- Clinical leads from all main local providers and the CCGs will sit on the Review Group
- The Review Group will make recommendations to the CCGs' Joint Commissioning Committee which is made up of the clinical chairs of each CCG where final decisions will be made

And the review will be underpinned by strong engagement with patients, the public and staff

- There will be 2 patient & public representatives as full members of the Review Group (to be appointed by the local Healthwatch organisations)
- We will open & transparent with each stage of the process to ensure patients, the public and staff can comment
- We will actively engage on this:
 - Webpage
 - Monthly bulletins
 - Public meetings
- If, at the end of the review, change is proposed, there will be full public consultation

Discussion

- Can JHOSC recommend how best to engage patients & the public during the review process?
- What sort of information will help ensure that this engagement is meaningful?
- What kinds of issues should we anticipate during the review?

For more information see the website:

<http://www.northlondonpartners.org.uk/about/review-of-adult-elective-orthopaedic-services.htm>