

ADULT ELECTIVE ORTHOPAEDIC SERVICES ACHIEVING THE BEST VALUE FOR PATIENTS

BULLETIN 8 – MAY 2019

Welcome to this eighth bulletin on the adult elective orthopaedics services review in north central London. This aims to keep you briefed on progress on this review which started in February 2018.

Please share this with anyone in your organisation who you think might be interested. If you want to be removed or added to the circulation list please notify the project team at: camccg.nclorthopaedics@nhs.net

We will continue to send out regular updates as the review progresses.

CONTEXT

- Our ambition is to create a comprehensive adult elective orthopaedic service for North Central London (NCL), which will be seen as a centre for excellence with an international reputation for outstanding patient experience and outcomes, and for education and research.
- We currently deliver adult elective orthopaedic services for NHS patients from 10 different sites within NCL alone. While many of these services are of good quality, we know that there is unwarranted variation in the quality of care we are currently able to offer. We also know from our initial review of evidence that there is a case for consolidation of these services onto fewer sites in order to ensure that we are able to achieve excellent care and best value.
- The engagement phase of our programme closed in October 2018 with over 500 people participating in face-to-face engagement. We reached out to at least 30,000 contacts using bulletins and social media.
- Alongside the engagement we delivered a series of clinical design workshops to begin considering how the future model might be shaped once the engagement evaluation has been received.
- The results of our engagement work in 2018 are available to read on our website at: www.northlondonpartners.org.uk/about/engagement-phase-reports.htm
- The review group also reported back to a number of public committees

KEY POINTS

- The clinical delivery model that describes how services should be delivered in the future, has now been finalised.
- Based on this clinical delivery model, over the summer, local hospitals will be developing a number of options for the future.
- An options appraisal process has been agreed and options will be reviewed by a panel of patients, clinicians and others involved in planning healthcare.
- The preferred option (or options) that come out of this process will be subject to a full public consultation, planned for Autumn 2019.
- Final decisions will be made by clinical commissioners from the governing bodies of the five north central London CCG via the Joint Commissioning Committee, (or a wider joint arrangement as required).

THE CLINICAL DELIVERY MODEL

In December 2018, through a number of workshops involving patients, clinicians and healthcare managers, the clinical design principles for a future Adult Elective Orthopaedic Service were agreed. These principles are shown below.



These principles were used as the basis for developing the clinical delivery model, which was presented to the North Central London Joint Commissioning Committee (NCL JCC) on Thursday 2 May 2019.

The clinical delivery model gives detailed information on how future services will be delivered and includes the staffing model, the approach to pre and post-operative care, the different tiers of service (base hospital, elective orthopaedic centre(s) and

super-specialist hospital) and care coordination, workforce and financial considerations as well as many other elements.

Based on this clinical delivery model, over the summer local hospitals will be developing a number of options for the future.

We will then narrow down the options, through an 'options appraisal' process. In this process we'll look at where different elements of the service would be located, who would be involved in delivering the services and explore important issues like after-care and access.

If you would like to read more detail on this model and the options appraisal process, you can do so at:

<http://www.northlondonpartners.org.uk/ourplan/Areas-of-work/Ortho-service-review/resources.htm>

INVOLVING LOCAL RESIDENTS IN THE NEXT STAGE OF THE REVIEW

We are recruiting six local people to be part of the process to review the options, alongside clinicians and others involved in planning healthcare.

This is an exciting opportunity to be part of shaping an important health service that makes a difference to thousands of people each year. Full training will be given to anyone taking part.

If you know any local residents who would be interested in being on the panel, please ask them to contact us at: camccg.nclorthopaedics@nhs.net, or by calling 07825 949148 stating their name and contact information (phone number and email) and we will contact them for a further discussion about what is involved.

Please share this information with your participation groups and networks.

NEXT STEPS AND DECISION-MAKING

- The next stage of the review is to invite potential providers of the service to describe, in detail, how they would deliver elective orthopaedic care for adults in NCL, in line with the clinical delivery model
- These options will then be assessed through an options appraisal process involving patients, clinicians and healthcare managers. The preferred option (or options) that come out of this process will be subject to a full public consultation.
- The pre-consultation business case (or PCBC) will explain the preferred options, the rationale for the proposed model and any changes to how it is currently delivered, how the service could be delivered in the future and which elements residents will be consulted on.

- Before proceeding to public consultation there is a NHS England assurance process to test the rationale for change is robust and any potential consequences have been addressed.
- A final decision-making process to agree the PCBC and approve a public consultation will be made by clinical commissioners from the governing bodies of the five north central London CCGs, (or a wider joint arrangement as required).
- Final decisions will be made by clinical commissioners from the governing bodies of the five north central London CCGs via the Joint Commissioning Committee (or a wider joint arrangement as required).

We are currently aiming to formally consult on options for this service in autumn 2019. This timeline will need to be kept under review as the PCBC is developed and may change.

MORE INFORMATION

More information and links to the case for change, board papers and other useful background information can be found on our website at:

www.northlondonpartners.org.uk/orthopaedicreview